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**February 28, 2012**

## **REGULAR BOARD MEETING AGENDA**

Notice is hereby given that the Board of Commissioners of Roseau County will meet in session on February 28, 2012 at 9:00 a.m. in the Roseau County Courthouse, Room 110, Roseau, MN, at which time the following matters will come before the Board:

**9:00 Call to Order**

1. Presentation of Colors
2. Approve Agenda
3. Comments and Announcements
4. Approve Bills (including forthwith payments for HSEM)

**9:10 Delegations/Board Appointments/Citizen Comments\***

**9:10 Consent Agenda**

1. February 14, 2012 Proceedings
2. Tracker Program Funding
3. IT Administrator Anniversary Step
4. Rural Fire Contract with City of Roseau
5. Ambulance Contract for the Townships of Juneberry and Blooming Valley
6. Minnesota DNR Right of Entry Authorization for Watercraft Inspections
7. Declaration: Women in History Month

**9:20 County Committee Reports**

**9:20 Department Reports**

**9:20 County Board Items**

1. Commissioner Committee Reports

**9:30 Unfinished Business**

**9:45 Adjourn**

**FYI**

**\*Limited to five minutes**

ITEM # Consent 1  
**REQUEST FOR BOARD ACTION**  
 \* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Miller, Ann Marie ▼	Administrative Assistant ▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Approve Proceedings

**\*Background (Provide sufficient detail of the subject):**  
 Proceedings from the February 14, 2012 Board Meeting are being submitted for Board review and approval.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed
Phillipe						
Foldesi						Failed
Falk						
Walker						Tabled

**ATTEST:** Jeff Pelowski, Interim Coordinator

# PROCEEDINGS OF THE ROSEAU COUNTY BOARD OF COMMISSIONERS

February 14, 2012

The Board of Commissioners of Roseau County, Minnesota met in the Courthouse in the City of Roseau, Minnesota on Tuesday, February 14, 2012 at 9:00 a.m.

## CALL TO ORDER – ROLL CALL – ESTABLISHMENT OF A QUORUM

The meeting was called to order at 9:00 a.m. by Board Chair Russell Walker. The Pledge of Allegiance was recited. Commissioners present were Roger Falk, Mark Foldesi, Glenda Phillipe, Jack Swanson and Russell Walker.

## APPROVAL OF AGENDA

Discussion of the 2012 AMC Annual Conference and discussion on Board Retreat information were added to County Board Items. A motion to approve the revised agenda was made by Commissioner Swanson, seconded by Commissioner Falk and carried unanimously.

## APPROVE BILLS

A motion was made by Commissioner Falk, seconded by Commissioner Phillipe and carried unanimously to approve the payment of the following bills:

### Warrants Approved For Payment 1/26/2012

Vendor Name	Amount
GREENBUSH CITY	7,988.87
ROSEAU CITY	18,264.65
ROSEAU RIVER WATERSHED DIST	19,702.28
SCHOOL DIST 2358	13,906.47
SCHOOL DIST 2683	10,616.03
SCHOOL DIST 676	8,686.75
SCHOOL DIST 682	67,582.30
SCHOOL DIST 690	41,967.23
TOWN OF GRIMSTAD	2,430.32
TOWN OF JADIS	2,524.71
TOWN OF LAKE	6,780.49
TOWN OF MICKINOCK	2,074.48
TOWN OF MORANVILLE	2,729.08
TOWN OF STAFFORD	2,083.91
TWO RIVER WATERSHED DISTRICT	7,003.97
WARROAD CITY	6,247.76

**39 Payments less than 2,000 25,308.74**

**Final Total: 245,898.04**

### Warrants Approved For Payment 1/26/2012

Vendor Name	Amount
MN ENERGY RESOURCES	4,411.11
ROGER'S TWO WAY RADIO INC	18,276.62
ROSEAU CO MEDICAL TRAVEL	5,059.68
ROSEAU CO SOIL & WATER CONS	2,518.00
SELECT ACCOUNT-VEBA	9,693.29

**10 Payments less than 2,000 5,930.73**

**Final Total: 45,889.43**

### Warrants Approved For Payment 2/02/2012

<b>Vendor Name</b>	<b>Amount</b>
MN ENERGY RESOURCES	2,555.96
STOSKOPFJOHNSON CO	9,942.99
TRIANGLE ELECTRIC INC	2,100.00

**11 Payments less than 2,000 5,381.96**  
**Final Total: 19,980.91**

**Warrants Approved For Payment 2/09/2012**

<b>Vendor Name</b>	<b>Amount</b>
AFLAC	2,318.20
CENTURYLINK	2,972.36
JOHNSON/LAURE A	3,526.88
MN DEPT OF FINANCE -TREAS	4,856.00
ROSEAU CITY	10,549.06
SELECT ACCOUNT-VEBA	8,993.29

**10 Payments less than 2,000 4,539.77**  
**Final Total: 37,755.56**

**Warrants Approved For Payment 2/09/2012**

<b>Vendor Name</b>	<b>Amount</b>
TOWN OF BARNETT	18,031.62
TOWN OF BARTO	16,270.65
TOWN OF BEAVER	5,872.20
TOWN OF CEDARBEND	10,820.34
TOWN OF DEER	16,228.92
TOWN OF DEWEY	9,125.41
TOWN OF DIETER	14,651.38
TOWN OF ENSTROM	22,202.45
TOWN OF FALUN	11,972.32
TOWN OF GOLDEN VALLEY	10,890.51
TOWN OF GRIMSTAD	12,157.59
TOWN OF HEREIM	14,387.69
TOWN OF HUSS	12,352.95
TOWN OF JADIS	32,041.89
TOWN OF LAKE	61,761.90
TOWN OF LAONA	23,420.00
TOWN OF LIND	11,782.01
TOWN OF MALUNG	19,354.17
TOWN OF MICKINOCK	17,055.29
TOWN OF MOOSE	12,792.73
TOWN OF MORANVILLE	32,920.52
TOWN OF NERESON	12,047.07
TOWN OF PALMVILLE	6,157.90
TOWN OF POHLITZ	4,831.67
TOWN OF POLONIA	12,946.82
TOWN OF POPLAR GROVE	7,669.40
TOWN OF REINE	6,149.64
TOWN OF ROSS	21,789.27
TOWN OF SKAGEN	16,958.53
TOWN OF SOLER	11,549.04
TOWN OF SPRUCE	23,342.40
TOWN OF STAFFORD	15,570.84
TOWN OF STOKES	17,128.67

**Final Total: 542,233.79**

**Warrants Approved On 2/14/2012 For Payment 2/17/2012**

<b>Vendor Name</b>	<b>Amount</b>
ANOKA COUNTY MEDICAL EXAMINER	2,000.00
AVIANDS LLC	12,305.54
DORN INC/TONY	3,318.46
FARMERS UNION OIL CO-WARROAD	2,899.92
GREENBUSH SANITATION LTD	4,900.95

HOFFMAN DALE & SWENSON PLLC	3,520.00
KITTSOON CO AUDITOR	13,920.86
MAR-KIT LANDFILL	32,194.50
MN RURAL COUNTIES CAUCUS	2,170.00
MSOP-MN SEX OFFENDER PROGRAM-D 462	3,930.80
NORTH AMERICAN SALT COMPANY	57,367.56
NORTHERN RESOURCES COOPERATIVE	7,286.26
NW MN HOUSEHOLD HAZARDOUS	7,088.00
OAKRIDGE ELECTRIC	3,804.20
RELIANCE TELEPHONE SYSTEMS	2,120.00
ROSEAU CO COOP ASSN	4,395.21
ROSEAU RIVER WATERSHED DIST	10,186.18
SJOBORG'S INC	2,718.20
WEST CENTRAL INDEXING LLC	2,000.00

**81 Payments less than 2,000 33,212.14**

**Final Total: 211,338.78**

The Board also approved a forthwith payment to Beito Repair in the amount of \$6,284.18.

## **DELEGATIONS – BOARD APPOINTMENTS**

Northwest Regional Library Board Representative Rod Kjersten met with the Board to give an update of the board's activities.

Warroad River Watershed District (WRWD) Board Manager Rick Battles and Watershed Treasurer Keith Landin met with the Board regarding a state grant that the Board of Water and Soil Resources has awarded to the WRWD to initiate a study related to erosion and sediment in the Warroad River Watershed. Battles stated that \$37,000 of local funding is needed to match the state funds in order to complete the tasks identified in the work plan. The WRWD is requesting the county commit \$10,000 to this project. Commissioner Walker noted the Consolidated Conservation funds can be used for this purpose. It was also noted that after the grant funds have been secured, in-kind donations can be used to meet the \$10,000 commitment. Battles and Landin expressed the importance of securing this grant as it sets the basis for future grant opportunities.

A motion to approve allocating \$10,000 from Consolidated Conservation funds (\$4,000 from Oaks Township and \$6,000 from the general Con Con fund) and utilizing in-kind donations where possible to support the Warroad River Watershed Survey Project was made by Commissioner Phillippe, seconded by Commissioner Falk and carried unanimously.

## **CONSENT AGENDA**

A motion to adopt the Consent Agenda was made by Commissioner Phillippe seconded by Commissioner Swanson and carried unanimously. The Board, by adoption of its consent agenda approved the January 24, 2012 Proceedings; approved the 2012 Joint Powers Agreement between Roseau County Soil and Water Conservation District and Roseau County for the administration of the Wetland Conservation Act; appointed Buddy Erickson to a three year term on the Minnesota Red River Valley Development Association; approved Commissioner Phillippe's appointment to the DNR Legacy Advisory Committee; and, approved the Roseau County Trailblazer's 2<sup>nd</sup> Benchmark in the amount of \$30,452.10.

## **DEPARTMENT REPORTS**

Auditor's Office

Auditor Monsrud presented the Board with the MN Viewers Association request for membership. The Board declined this request.

### Highway Department

Engineer Ketring requested approval of the following items:

A motion to approve a call for bids for 2012 Seal Coat Projects, S.A.P. 068-602-039 (CSAH No. 2) and S.A.P. 068-603-024 (CSAH No.3) was made by Commissioner Swanson, seconded by Commissioner Falk and carried unanimously.

A motion to approve a call for bids for 2012 Federal Bituminous Projects, S.P. 068-603-022 (CSAH No. 3) and S.P. 068-606-011 (CSAH No. 6) was made by Commissioner Falk, seconded by Commissioner Phillippe and carried unanimously.

A motion to approve final payment to Minn-Dak Asphalt, Inc. for 2011 Bituminous Projects for \$286,655.42 was made by Commissioner Phillippe, seconded by Commissioner Foldesi and carried unanimously.

A motion to approve final payment to Beito Repair for projects: DR 1830, CD7, PW 2046 for \$1,835.66; DR 1830 CD9, PW 2040 for \$1,424.32 and DR 1830, SD 72, PW 1988 for \$3,024.20 was made by Commissioner Foldesi, seconded by Commissioner Falk and carried unanimously.

A motion to approve the Northland Community and Technical College MSHA training for Highway Department Employees was made by Commissioner Swanson, seconded by Commissioner Phillippe and carried unanimously.

### **COUNTY BOARD ITEMS**

Commissioner Swanson brought forward a request from St. Louis County to draft a resolution that would support small logging operations throughout Northern Minnesota. The resolution would support allowing small logging businesses the opportunity to bid on jobs that State Statute dictates are not eligible for bidding due to the size of their company. Commissioner Swanson will obtain a copy of the resolution for the Board to review at the February 28, 2012 Board Meeting.

Commissioner Swanson addressed the Board with regard to conducting a Board Retreat stating that the Association of Minnesota Counties is offering facilitation services at a reduced rate for counties. AMC would send a facilitator to Roseau to conduct a 1 ½ day session that will include time for the Board only, time for Department Heads only and conclude with a combined session. The Board will continue this discussion at the February 28, 2012 Board Meeting.

### **COMMITTEE REPORTS**

Commissioner Falk reported on the following committee meeting(s): Roseau River Watershed District, 2/1/12; County Safety Training, 2/1/12; Valley Homemaker Selection Committee, 2/2/12; Sheriff Department Committee, 2/7/12; Courthouse Department Head meeting, 2/7/12; Roseau Lake Bottom Citizens Advisory Committee, 2/8/12; DNR Land Exchange, 2/9/12; Legacy Workshop, 2/9/12.

Commissioner Foldesi reported on the following committee meeting(s): Two Rivers Watershed District, 2/1/12; Courthouse Department Head meeting, 2/7/12; Roseau Lake Bottom Citizen Advisory Committee, 2/8/12; Two Rivers Watershed District, 2/10/12.

Commissioner Phillippe reported on the following committee meeting(s): Warroad River Watershed District, 1/25/12; Roseau County Safety Training, 1/26/12; Land of the Dancing Sky Area Agency on Aging, 2/1/12; Sheriff Department Committee, 2/7/12; Courthouse Department Head meeting, 2/7/12; DNR Land Exchange, 2/9/12; Legacy Workshop, 2/9/12.

Commissioner Swanson reported on the following committee meeting(s): Roseau Economic Development Authority, 1/25/12; Greater Minnesota Advisory Panel, 1/26/12; Association of Minnesota Counties Leadership Training 1/26 – 1/27/12; Constituent meeting, 1/30/12; Legislative Committee, 1/30/12; County Operations Committee, 1/31/12; Roseau County Safety Training, 2/1/12; Community Justice Coordinating Committee, 2/1/12; Roseau River Watershed Board, 2/1/12; Northern Counties Land Use Coordinating Board, 2/2/12; Roseau Conventions and Visitors Bureau, 2/6/12; Roseau City Council, 2/6/12; Sheriff Department Committee, 2/7/12; Courthouse Department Head Meeting, 2/7/12; AMC Future's Task Force, 2/9 – 2/10/12; Wellness Committee, 2/13/12.

Commissioner Walker reported on the following committee meeting(s): Warroad River Watershed District, 1/25/12; Sheriff Department Committee, 2/7/12; Courthouse Department Head meeting, 2/7/12; DNR Land Exchange, 2/9/12; Legacy Workshop, 2/9/12.

Upon motion carried, the Board adjourned the regular meeting at 11:30 a.m. The next regular meeting of the Board is scheduled for February 28, 2012 at 9:00 a.m.

Attest:

Date: \_\_\_\_\_

\_\_\_\_\_  
Jeff Pelowski, Interim County Coordinator  
Roseau County, Minnesota

\_\_\_\_\_  
Russell Walker, Chair  
Board of County Commissioners  
Roseau County, Minnesota

ITEM # Consent 2

**REQUEST FOR BOARD ACTION**

\* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Swanson, Jack ▼	District 2 Commissioner ▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
Roseau County Juvenile Tracker Program

**\*Background (Provide sufficient detail of the subject):**  
The Board will discuss funding for the Juvenile Tracker program.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result	
			Yes	No	Abstain		
Swanson						Passed	
Phillipe							
Foldesi						Failed	
Falk							
Walker						Tabled	

**ATTEST:** Jeff Pelowski, Interim Coordinator

ITEM # Consent 3  
**REQUEST FOR BOARD ACTION**  
 \* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>
Monsrud, Martie ▼	Auditor ▼	Feb ▼ 28 ▼ 2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Payroll Change

**\*Background (Provide sufficient detail of the subject):**  
 Chris Stauffer is eligible for an anniversary step increase.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed
Phillipe						
Foldesi						Failed
Falk						
Walker						Tabled

**ATTEST:** Jeff Pelowski, Interim Coordinator

# PAYROLL CHANGE

NAME: Chris Stauffer

BOARD APPROVAL DATE: \_\_\_\_\_

NEW ADDRESS: \_\_\_\_\_

EFFECTIVE DATE: 2/5/2012

PAY RATE: \$ 26.48

GRADE/STEP: 8F

TITLE: Information Tech. Admin.

DEPARTMENT: IT

Full-time
  Part-time
  Temporary

**CHANGE VACATION CODE TO:**
 \_\_\_\_\_ **V/L1** (1-5 yrs, 4 hrs)
 \_\_\_\_\_ **V/L2** (5-10 yrs, 5 hrs)
 \_\_\_\_\_ **V/L3** (10-15 yrs, 6 hrs)
 \_\_\_\_\_ **V/L4** (15-20 yrs, 7 hrs)
 \_\_\_\_\_ **V/L5** (over 20 yrs, 8 hrs)

<b>GRADE/STEP CHANGE:</b>	<i>Current</i>	Grade	<u>8</u>	Step	<u>E</u>
	<b>New</b>	<b>Grade</b>	<u>8</u>	<b>Step</b>	<u>F</u>

<b>PAY RATE CHANGE:</b>	<i>Current</i>	<u>\$25.53</u>	<u>\$26.48</u>
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<b>PAYOUT:</b>	Vacation	_____ hours @ _____	\$ -
Balance (eligible for 1/2): 109.39	Sick	_____ hours @ _____	\$ -
	Comp.	_____ hours @ _____	\$ -
	Holiday	_____ hours @ _____	\$ -
	<b>TOTAL</b>		<u>\$ -</u>

## REASON FOR CHANGE

- |   |   |
|---|---|
| <input type="checkbox"/> New Employee - Hire Date: _____<br><input type="checkbox"/> Rehire<br><input type="checkbox"/> Address Change<br><input type="checkbox"/> Vacation Anniversary<br><input type="checkbox"/> Grade/Step Change<br><input type="checkbox"/> Pay Rate Change<br><input type="checkbox"/> Title Change<br><input checked="" type="checkbox"/> Anniversary Step Increase<br><input type="checkbox"/> Resignation/Termination | <input type="checkbox"/> Retirement<br><input type="checkbox"/> Layoff<br><input type="checkbox"/> Family/Medical Leave<br><input type="checkbox"/> Return From Leave<br><input type="checkbox"/> Reevaluation of Current Job<br><input type="checkbox"/> Transfer<br><input type="checkbox"/> Annual Cost of Living Adjustment<br><input type="checkbox"/> Other _____ |
|---|---|

Comments: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Approved by: \_\_\_\_\_ Date

*Signature of Department Supervisor*

ITEM # Consent 4

**REQUEST FOR BOARD ACTION**

\* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Pelowski, Jeff ▼	Coordinator ▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
City of Roseau Rural Fire Contract

**\*Background (Provide sufficient detail of the subject):**  
The City of Roseau has submitted an invoice in the amount of \$2,344.00 for rural fire protection.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result	
			Yes	No	Abstain		
Swanson						Passed	
Phillipe							
Foldesi						Failed	
Falk							
Walker						Tabled	

**ATTEST:** Jeff Pelowski, Interim Coordinator



**City of Roseau**  
121 Center Street East, Suite 202  
P.O. Box 307  
Roseau, MN 56751

Phone: (218) 463-1542 Fax: (218) 463-1252

**INVOICE #0902222012**

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**Name** Roseau County **Date** February 13, 2012  
**Address** 606 5<sup>th</sup> Ave SW #131  
**City** Roseau, MN 56751

2012 Rural Fire Contract	\$2,344.00
<b>Total</b>	<b>\$2,344.00</b>

Please enclose copy of invoice with payment.

***Thank You!***

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**Mayor**  
Jeff Pelowski  
  
**City Treasurer**  
Charlotte Erickson  
  
**City Clerk**  
Janet Lundbohm

**Council**  
Gerry Schiltz  
Pat Novacek  
Curt Ireland  
Linda Vatnsdal

**City Attorney**  
Patrick D Moren  
  
**Community  
Development Coordinator**  
Todd Peterson

**Police Chief**  
Ward Anderson  
  
**Public Works  
Director**  
David Drown  
**Manager Liquor Store**  
Brad Wiberg

ITEM # Consent 5

**REQUEST FOR BOARD ACTION**

\* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Pelowski, Jeff ▼	Coordinator ▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Tri County Emergency Medical Annual Membership Billing for Juneberry and Blooming Valley Townships

**\*Background (Provide sufficient detail of the subject):**  
 Tri County has submitted the updated one (1) year Service Contract for ambulance services in Juneberry and Blooming Valley Townships.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed
Phillipe						
Foldesi						Failed
Falk						
Walker						Tabled

**ATTEST:** Jeff Pelowski, Interim Coordinator

**TRI-COUNTY EMERGENCY MEDICAL  
SERVICES DISTRICT, INC.**



**P.O. BOX 216**

**KARLSTAD, MN. 56732**

**218-436-3161**

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**TO: Roseau County Auditor**

**FROM: Tri-County EMS  
Roberta Anderson  
P.O. Box 216  
Karlstad, MN 56732**

**DATE: February 10, 2012**



**Enclosed in this packet are the following:**

- **Tri-County EMS Annual Meeting notice, please share this with interested parties and encourage attendance at this meeting.**
- **The annual membership billing for ambulance service to Juneberry & Blooming Valley Townships.**
- **Two (2) copies of a new updated Service Contract for ambulance service. We ask you to review this contract. We ask that you sign both contracts on the back page under the Township section. Return both contracts to Tri-County EMS in the envelope provided. We will then sign them at a Tri-County EMS Board Meeting and return one copy to you for your files.**

**If you have any questions, please call me at 218-436-3161 or e-mail me at [triems@wiktel.com](mailto:triems@wiktel.com).**

**Thank You!**

*Roberta Anderson*

# SERVICE CONTRACT

THIS AGREEMENT, made and entered into this \_\_\_\_\_ day of \_\_\_\_\_, 2012, by and between TRI-COUNTY EMERGENCY MEDICAL SERVICES DISTRICT, INC., a non-profit corporation organized under the laws of the State of Minnesota, party of the first part, and the TOWNSHIPS of Juneberry and Blooming Valley, in the County of Roseau, State of Minnesota, party of the second part.

WHEREAS, party of the first part has the facilities and is desirous of providing ambulance service to the residents of the Townships of Juneberry and Blooming Valley, party of the second part, and

WHEREAS, the party of the second part is desirous of securing ambulance service on behalf of its residents, and

WHEREAS, the parties hereto are desirous of setting forth the ambulance services to be provided by first party and the cost of such service to be supplied by second part,

NOW, THEREFOR, it is hereby agreed as follows:

## I. SERVICES RENDERED

That the party of the first part shall provide ambulance service to the residents of the Townships of Juneberry and Blooming Valley and that said service shall be on a twenty-four (24) hour on call basis.

## II. BASE COMPENSATION

That as and for consideration of providing ambulance service by party of the first part, said second party shall pay to first party a sum equal to six and 00/100 (\$6.00) dollars per capita of population (each adult and each child resident) in said second party unit of government based on the 2010 census.

That is to say that second party shall pay first party at the rate of six and 00/100 (\$6.00) dollars per person, adult and/or child, residing in the unit of government as of the first day of January of each and every year this contract is in full force and effect.

Party of the first part reserves unto itself base compensation increases to second party based upon cost of operation of first party facilities. Base compensation increases shall occur only in the event operational; expense increase by first party

**III.**  
**TIME OF PAYMENT**

Payment of consideration shall be made to first party within a reasonable time after collection thereof but in all events, payments shall be made by the first day of each and every April of each and every year this contract is in full force and effect.

**IV.**  
**ADDITIONAL COMPENSATION TO BE PAID BY USERS**

That in addition to the base service fee paid by the unit of government above set forth, the residents of said unit of government utilizing the services shall pay a user fee of six hundred twenty-five and 00/100 (\$625.00) dollars plus twelve and 00/100 (\$12.00) dollars per loaded mile that a resident user occupies the ambulance. Said sum to be paid upon receipt of invoice.

First party reserves the right to increase the additional compensation to be paid by users in the event first party's costs of operation increase to a point where it would be in the best interest of first party to increase compensation.

**V.**  
**GEOGRAPHIC AREA SERVED**

Resident users of party of the second part shall be transported to hospital directed by occupant, unless circumstances require otherwise in the judgement of first party. For the fees and pay set forth in Article II and IV above, the occupant shall be transported to the hospitals located at Thief River Falls, Roseau, Hallock, Warren, and Grand Forks.

**VI.**  
**AUTOMATIC RENEWAL OF CONTRACT**

This contract between the parties hereto shall be for a period of one (1) year and shall be automatically renewed unless terminated by the contract holder notifying party of the first part in writing six (6) months before said termination date. Notice shall be served upon an officer of the corporation at principal place of business of the party of the first part.

**VII.  
CONTRACT SUPERSEDES PREVIOUS CONTRACT**

The parties hereto agree that pervious to this contract there was in existence an ambulance service contract between the parties hereto. The parties hereto agree that the within agreement supersedes and replaces any prior contract or agreement between the parties hereto.

IN TESTIMONY WHEREOF, the parties have hereunto set their hands the \_\_\_\_\_ day of \_\_\_\_\_, 2012.

**TRI-COUNTY EMERGENCY MEDICAL  
SERVICES DISTRICT, INC.**

\_\_\_\_\_

By: Bonnie Wagner  
Title: Chairperson

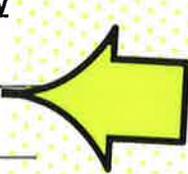
\_\_\_\_\_

By: PattiJo Schmiedeberg  
Title: Secretary/Treasurer

**TOWNSHIPS of Juneberry and Blooming Valley**

\_\_\_\_\_

By: \_\_\_\_\_  
Title: Mayor/Chairperson



**SIGN  
HERE**

\_\_\_\_\_

By: \_\_\_\_\_  
Title: \_\_\_\_\_

ITEM # Consent 6

**REQUEST FOR BOARD ACTION**

\* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Pelowski, Jeff ▼	Coordinator ▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Minnesota DNR Right of Entry for Waterscraft Inspections

**\*Background (Provide sufficient detail of the subject):**  
 The MN DNR is requesting approval to inspect watercraft and perform decontaminations of water craft entering or leaving bodies of water which may contain invasive species. The County has authorization over the Transrud bridge location.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed
Phillipe						
Foldesi						Failed
Falk						
Walker						Tabled

**ATTEST:** Jeff Pelowski, Interim Coordinator

# Minnesota Department of Natural Resources

500 Lafayette Road • St. Paul, MN • 55155-40\_\_



February 6<sup>th</sup>, 2012

Dear Public Water Access Administrator:

Caribou  
+ Trans Lake

The Minnesota boating season is arriving and along with it comes the risk of spreading aquatic invasive species to waters across Minnesota. I am writing this letter to inform you that the DNR is preparing to conduct watercraft inspections and decontaminations for the open water season at public water accesses throughout the state. Your agency is the managing authority of a public water access on a body of water that is infested or is near a waterbody that is infested with invasive species.

The Department of Natural Resource's watercraft inspectors conduct inspections and decontaminations of watercraft leaving waterbodies that contain invasive species such as Zebra Mussels and Eurasian Watermilfoil. Inspections are also conducted on watercraft entering waterbodies that are not known to be infested with invasive species.

This activity is mandated by state law. Minnesota Statute 84D.105, Subdivision 1 states, *Compliance with aquatic invasive species inspection requirements is an express condition of operating or transporting water-related equipment.*

Enclosed you will find the DNR Right of Entry Authorization form. Upon signing and return of the form your agency will grant the DNR permission to conduct watercraft inspections and decontaminations at your accesses. Please return the form by February 27<sup>th</sup> 2012.

If you have any questions, please contact me at (651) 259-5146.

We greatly appreciate your assistance in helping to preserve and enhance one of Minnesota's greatest natural resources...its waters.

Sincerely,

  
Maureen Ziskovsky

Division of Ecological and Water Resources  
Watercraft Inspection Program Assistant  
Office: 651-259-5146  
Fax: 651-296-1811  
Email: [maureen.ziskovsky@state.mn.us](mailto:maureen.ziskovsky@state.mn.us)

[www.dnr.state.mn.us](http://www.dnr.state.mn.us)

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## RIGHT OF ENTRY AUTHORIZATION FOR WATERCRAFT INSPECTIONS

**DEFINITIONS.** The following definitions apply to the terms used in this document:

**DNR** means the Minnesota Department of Natural Resources.

**Agency** means a private entity or a unit of government including but not limited to a municipality, city, township, county, and federal agencies, including but not limited to National Park Service, U.S. Forest Service, and U.S. Fish & Wildlife Service, and Army Corps of Engineers.

**Inspect** means to examine water-related equipment to determine whether aquatic invasive species, aquatic macrophytes, or water is present and includes removal, drainage, decontamination, or treatment to prevent the transportation and spread of aquatic invasive species, aquatic macrophytes, and water. (M.S. 84D.01, subd. 8b)

**Inspector** means an individual trained and authorized by the commissioner to inspect water craft and water-related equipment under authorities provided by Minnesota Statutes 84D.105 or a conservation officer or a licensed peace officer. (M.S. 84D.01, subd. 8C)

### PERMISSION TO ENTER.

The Agency signing this authorization gives permission to the DNR to enter and occupy all public or private water accesses owned or administered by the above agency or entity. This permission is being granted to allow DNR authorized Inspectors and DNR authorized volunteers to Inspect watercraft and water-related equipment. Inspections may involve decontamination measures that wash, drain, dry, or thermally or otherwise treat watercraft and water-related equipment in order to remove or destroy aquatic invasive species. DNR authorized Inspectors and DNR authorized volunteers may also provide and collect information to help increase public awareness and compliance with aquatic invasive species regulations.

The DNR shall act with due care while on the property of the above agency. The DNR and its employees and agents shall be responsible for its own acts and the results thereof to the extent governed by the provisions of the Minnesota Tort Claims Act, Minnesota Statutes Section 3.736 and other applicable law.

### TERM AND TERMINATION.

This authorization shall remain in force until revoked. The Agency reserves the right to revoke permission after giving 10 days written notification to the DNR Invasive Species Program.

\_\_\_\_\_  
Agency

MINNESOTA DEPARTMENT  
OF NATURAL RESOURCES

BY: \_\_\_\_\_

BY: \_\_\_\_\_

<<Print name>>

TITLE: \_\_\_\_\_

TITLE: \_\_\_\_\_

DATE: \_\_\_\_\_

DATE: \_\_\_\_\_

# Q & A about DNR Watercraft Inspections and Decontaminations

Q. What do watercraft inspectors do?

A. DNR's watercraft Inspectors interact with boaters arriving at and leaving lakes and rivers in the state to:

- Inspect watercraft for aquatic invasive species and aquatic plants
- Educate boaters about invasive species and how they can prevent the spread of invasive species, including teaching boaters how to inspect and clean their own watercraft
- Provide informational materials regarding invasive species
- Ask boaters questions regarding their invasive species knowledge and boating activity
- Document and record research activities
- Provide decontaminations of watercraft

Q. When do watercraft inspectors work?

A. Watercraft inspectors work begin training each April and they work for varying lengths of time between late April and the end of October each year. Inspectors work during daylight hours. They work 40 hours per week and focus those hours on evenings and weekends.

Q. What should I do if a watercraft inspector is not at the access?

A. If a watercraft inspector is not at the access watercraft users need to remember to inspect their own craft, remove any aquatic plants, invasive species, mud etc. and drain all water before leaving the access. For further information please see <http://www.dnr.state.mn.us/invasives/preventsread.html> The trailer and the watercraft need to be clean and free of all aquatic plants and animals. All of the water needs to be drained from the watercraft and water-related equipment. Watercraft users can also allow their watercraft to dry completely between uses. Watercraft users should conduct their own inspections even an inspector is at the access.

Q. I keep hearing about these decontamination units. What are they?

A. The decontamination units are portable, self contained pressure washing equipment used to decontaminate watercraft. The decontamination units use 160-degree (F), high-pressure water to remove and kill any aquatic invasive species that might be attached to boats or water-related equipment. The sprayed water is captured in a reclamation mat so it doesn't wash into lakes and streams, and then filtered and reused. One of the units used is the Landa ECOS 7000 decontamination unit.

Q. How do I know if I need my watercraft needs to be decontaminated?

A. Your watercraft would be inspected by a watercraft inspector. There are set criteria to tell inspectors when they will need to decontaminate a watercraft. Those criteria are based off of the amount of risk of transportation of the invasive species. Some of those criteria include attached zebra mussels, length of time in a waterbody, and type of watercraft.

Q. I have zebra mussels attached to my boat and there is not a decontamination unit at the access. What should I do?

A. After you have completed your own inspection you need to remove all plants and animals as possible at the access. You can print a Transportation Authorization Form for Boat Owners (Non-commercial) found on the DNR website. This form needs to be printed and completed prior to transporting the watercraft. This authorization form is for transportation to from the access to a cleaning site. Watercraft users need to have this form in their possession while transport the watercraft. You can find the form at:

[http://files.dnr.state.mn.us/natural\\_resources/invasives/aquaticanimals/zebramussel/invasive\\_species\\_authorization\\_form\\_boats.pdf](http://files.dnr.state.mn.us/natural_resources/invasives/aquaticanimals/zebramussel/invasive_species_authorization_form_boats.pdf)

ITEM # Consent 7  
**REQUEST FOR BOARD ACTION**  
 \* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
Miller, Ann Marie ▼	▼	Feb ▼	28 ▼	2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Women in History Month Declaration

**\*Background (Provide sufficient detail of the subject):**  
 The Roseau County Historical Society has requested the Board declare March as Women in History Month.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed
Phillipe						
Foldesi						Failed
Falk						
Walker						Tabled

**ATTEST:** Jeff Pelowski, Interim Coordinator

ITEM #     Cty Board      
**REQUEST FOR BOARD ACTION**  
 \* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>		
<input type="text"/>	<input type="text"/>	Feb	28	2012

**\*Subject Title (As it will appear on the agenda):**  
 Committee Reports

**\*Background (Provide sufficient detail of the subject):**  
 Commissioners Phillipe and Swanson have submitted committee reports for Board review.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>
<input type="text"/>	<input type="text"/>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson	<input type="text"/>	Passed <input type="text"/>				
Phillipe	<input type="text"/>	Failed <input type="text"/>				
Foldesi	<input type="text"/>					
Falk	<input type="text"/>	Tabled <input type="text"/>				
Walker	<input type="text"/>					

**ATTEST:** Jeff Pelowski, Interim Coordinator

**Roseau County Board**  
**February 2012 Committee Report**  
**Glenda A. Phillippe**

**February 1 – Land of the Dancing Sky Agency on Aging – TRF**

2012 Area Plan was presented. Legal Services of Northwest MN presentation; Deaf and Hard of Hearing Services presentation; will coordinate meetings in Roseau County for both services. Scheduled a meeting with RCCoA and Shannon Henrickson, AAA Director, on February 27 to discuss ways to improve health of Senior Medical Travel without dropping Title III grant from Agency on Aging.

**February 7 – Roseau County Sheriff – Roseau**

COW

**February 7 – Roseau County Courthouse Heads – Roseau**

COW

**February 9 – DNR Land Exchange – Bemidji**

Research properties for March 8 ITV conference with Bemidji DNR staff.

**February 9 – Legacy Workshop – McIntosh**

Workshop for grant submissions.

**February 13 – Warroad City Council – Warroad**

Cancelled; lack of quorum

**February 13 – Warroad School Board – Warroad**

Architect services – design phase/building consolidation ready one to two weeks

**February 13 – Warroad Parks and Rec – Warroad**

Discussed Legacy funds with city administrator and park manager.

**February 14 – Roseau County Board – Roseau**

COW

**February 14 - Highway Department – Roseau**

COW

**February 14 – RCCoA – Roseau**

Reviewed job applications for SMT position

**February 21 – Social Services – Roseau**

COW

**February 21 – DNR Land Exchange – Roseau**

Reviewed exchange possibilities.

February 27 - Legacy/DNR Parks and Trails Advisory Committee – St. Paul

February 27 – Warroad City Council - Warroad

February 28 – Roseau County Board – Roseau

February 28 – Township Officers – Roseau

February 29 – Warroad Watershed - Warroad

## JACK SWANSON COMMITTEE REPORTS

FEB 14, 2012 HIGHWAY COMMITTEE

FEB 15, 2012 HOUSEHOLD HAZARDOUS WASTE COMMITTEE (BAGLEY); outreach to Minn Dept of Agriculture for ag chemical collections

FEB 16, 2012 ROSEAU SCHOOL BOARD; considering adding all-day, everyday kindergarten

FEB 21, 2012 SOCIAL SERVICES COMMITTEE

FEB 24, 2012 GREATER MINNESOTA ADVISORY PANEL (ST PAUL); final organizational meeting - first actual meeting scheduled in March

FEB 27, 2012 ROSEAU COUNTY COMMITTEE ON AGING; longterm funding solutions for senior medical travel

ITEM #          FYI           
**REQUEST FOR BOARD ACTION**  
 \* Required Fields



<b>*Person Responsible for Request</b>	<b>*Department</b>	<b>*Board Meeting Date</b>
Swanson, Jack ▼	District 2 Commissioner ▼	Feb ▼, 28 ▼, 2012 ▼

Amount of time being requested:

**\*Subject Title (As it will appear on the agenda):**  
 Information for Review

**\*Background (Provide sufficient detail of the subject):**  
 Commissioner Swanson has submitted the attached information for review only.

**\*Financial Consideration:**

**\*Legal Consideration:**

**\*Other Consideration:**

**\*Resolution (Wording should reflect the intent of the Board vote):**

**Coordinator's Office Use (Do Not Write Below)**

<b>Date Received:</b>	<b>Comments:</b>

**Board Action:**

Comm.	Motion (First)	Motion (Second)	Vote			Vote Result
			Yes	No	Abstain	
Swanson						Passed <input type="checkbox"/>
Phillipe						
Foldesi						Failed <input type="checkbox"/>
Falk						
Walker						Tabled <input type="checkbox"/>

**ATTEST:** Jeff Pelowski, Interim Coordinator

By Elizabeth Daigneau

# Waste Not, Want Not

In the past three years, nearly 100 cities have launched curbside composting programs.



The green bins are part of San Francisco's mandatory composting program.

One million tons: That's the amount of compostable organic waste San Francisco has collected since its composting program began more than 15 years ago. But things really started piling up just three years ago, when the city mandated composting for all city residents and businesses. Today, San Francisco collects 600 tons a day as part of its overall effort to achieve zero waste by 2020.

San Francisco may have been the first major U.S. city to mandate composting, but it is no longer the only one. Curbside composting has experienced unprecedented growth over the last three years. There are now more than 90 cities with such programs, according to Bruce Walker, solid waste and recycling program manager for the Bureau of Planning and Sustainability in Portland, Ore. Portland launched its curbside composting program in October, joining the likes of Boulder, Colo.; Salem, Ore.; and Seattle, among other cities.

The motivation behind these programs is simple: maxed-out landfills. Americans generate 250 million tons of garbage per year. Before San Francisco started its composting program in 1996, a city study found that more than one-third of all waste entering landfills could be composted instead. Today, between composting and recycling, the city diverts 78 percent of its waste from landfills. When Portland launched its composting program, it cut back

its weekly garbage collection to every other week. Customers just weren't producing as much trash.

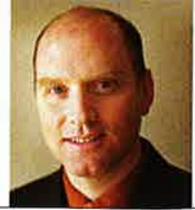
Portland's original pilot program, according to Walker, found that customers were "generating 30 percent less garbage every month."

Ultimately, San Francisco and other composting cities have found that it is cheaper to compost than dump garbage, because it extends the life of landfills by saving space. Diverting food waste from landfills also reduces carbon emissions and the risk of potential groundwater pollution. Plus, the end product of composting can be reused and resold as fertilizer.

But curbside composting is likely years off for most municipalities. Most major U.S. cities still don't even have curbside recycling programs. Nationwide, the recycling rate is only 33.8 percent—3 percent of which represents composting of food waste—according to the Environmental Protection Agency.

Portland estimates that its composting program cost about \$1 million to set up—most of which has been spent on education efforts explaining how and why to compost. Advocates say those efforts shouldn't be overlooked: If residents don't know why they should be saving organic waste, they're far less likely to do so. **G**

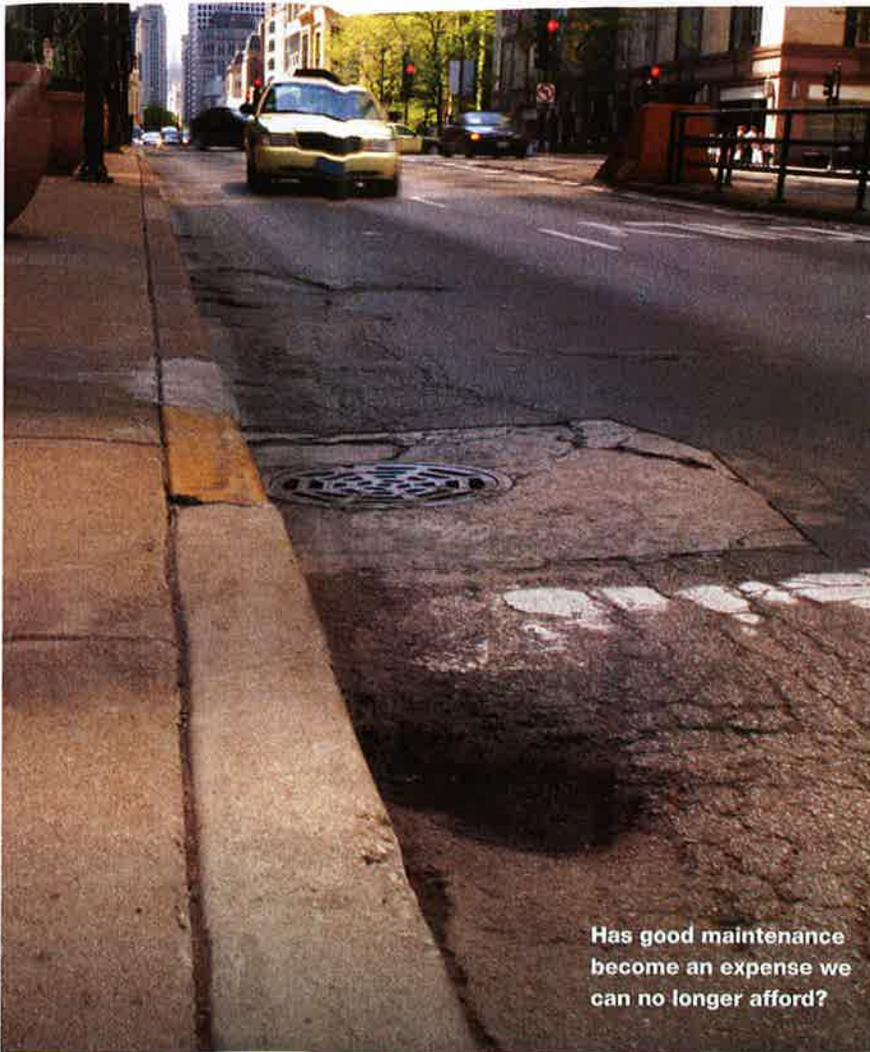
Email [edaigneau@governing.com](mailto:edaigneau@governing.com)



By Alex Marshall

# The Luxury of Upkeep

Why does the world's richest society look and feel like a third-world country?



Has good maintenance become an expense we can no longer afford?

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**T**ake a look around your community and I bet you'll see pothole-filled roads, rusting bridges and decaying train stations. It is rare, rather than the rule, to see unblemished asphalt, gleaming railings and bright platforms. Yet we are, by all estimates, one of the richest societies in the world. What gives?

First of all, although my evidence is largely anecdotal, I have no doubt that the state of affairs I describe above is true.

Americans traveling to other developed countries notice the difference, as do foreigners when they come here.

A German graduate student once told me he was amazed at the poor roads, sidewalks and other features in Cambridge, Mass., where we were both living and studying at the time.

"It looks like a third-world country here," he said. "Apparently, no one cares."

I don't think that is the case, but I do think we have become accustomed to a

lower-quality public environment, one that would not be tolerated in France, Germany or Japan. It was already ironic that Cambridge, a rich, liberal city that lavishes praises on the public sector, put up with it. Regardless, the chronic maintenance cutbacks in this country result in shoddy-looking and poor-performing infrastructure systems, more accidents and a negative impact on economic capacity.

One explanation may be our budgeting process. States and cities generally pay for maintenance from annual operating budgets. You can't borrow money to repair a pothole. That leaves the pots of money set aside as tempting targets.

"Maintenance budgets are one of the first places mayors and governors look for money to fill budget shortfalls," says William Reinhardt, editor of *Public Works Financing*. "That's because the effects of underfunding maintenance are not immediately obvious."

In contrast, states and cities borrow money to build new roads, bridges and train lines. It can be tempting to use the money that would have gone for maintenance to pay the interest costs on bonds sold to build new stuff. Political pressures come to bear as well. Developers and real estate interests often clamor for new highways and other infrastructure, and fund politicians who support them. While citizens whine about potholes, they rarely vote on that basis.

Whatever the reason, peculiar budgeting practices occur. A transit manager at a major American city told me a revealing story during a tour:

"See those lights," said the official, pointing to some bulbs within some rusting metal frames hanging over the platform. "It would only cost about \$1,000 a year to maintain those well. We can't get that. So instead, we will wait until they rust out and fail completely. Then we will replace them, at a cost of perhaps



\$100,000." This is poor governance and poor economics, to say the least.

"Every dollar spent in keeping a good road *good* precludes spending \$6 to \$14 to rebuild one that has deteriorated," says Reinhardt. "This is another example of kicking the can down the road—a case of bad governing that has a huge future cost."

Over the past decade, New York City has trimmed money for maintenance and cleanup on the subway and bus systems, even though this is what got the city and subway system in such trouble in the 1970s and 1980s. You can already see the difference.

Another significant reason for so much crumbling infrastructure is our fractured political economy, where lines of authority are unclear. City hall may be nominally in charge of city streets, but on a day-to-day basis, private utility companies for phone, gas, electric, cable and Internet service are the ones tearing up the streets. Not being in the road business, their repair jobs aren't always the best. Sometimes such companies will tear up a street immediately after it has been resurfaced, because coordination between private and public departments is difficult.

Finally, a squishier reason may be our antigovernment predilections. We have known of mayors or council members thrown out of office for "wasting" money on fancy court buildings or city halls. This bias against quality trickles down. Public-sector architects and civil engineers have told me of features being cut out of projects, even if they save money, because they "look expensive." Perhaps good maintenance seems like a luxury as well.

What can be done about it? Criticizing is easy; solutions are hard. But here's a shot. Find a way to make sure maintenance budgets are sacrosanct. Raiding them should be the last option. Second, make lines of authority clearer when it comes to maintaining public infrastructure. Perhaps there should be a maintenance "czar" in charge of such things.

But tell me what you think. I bet you have stories. **G**

Email [alex@rpa.org](mailto:alex@rpa.org)

## Becoming a Resurgent City

Springfield, Mass., wants to replicate its prosperous peers' success.

It's a familiar story: Many of America's great industrial cities have watched employment, income and population plummet over the past 50 years as manufacturing jobs have fled to the suburbs and foreign shores. Yet, for a few of these cities, the 21st century has been a period of rebirth, and Springfield, Mass., wants to tap in to the secret of their success.

Springfield is New England's fourth largest city. In 1960, one-third of its workers were employed in factories. Today, most of the manufacturing jobs are gone, replaced partly by service jobs that pay less. Springfield's poverty rate is 23 percent, and the median income for families has declined more than 15 percent in the past 30 years.



A vibrant, booming Springfield, circa 1910

To find out how other post-manufacturing cities turned things around, Springfield partnered with the Federal Reserve Bank of Boston in 2008 to examine 25 "mid-cities," that like Springfield, have a population of 100,000-250,000, and once saw 30 to 50 percent of all its residents employed by factories. The report, *Lessons from Resurgent Cities*, found 10 cities' turnaround efforts stood out. These cities had better economic performance, higher median income and a growing, more ethnically diverse population.

Building on the study, public- and private-sector leaders in Springfield formed City2City, an organization whose mission is to visit some of these resurgent cities to find out what can be replicated. "We have found a tremendous level of deep collaboration that crosses between the public and private sector," says Paul Robbins, a member of City2City who blogs about the visits for its daily newspaper, *The Republican*.

So far, the group has visited Grand Rapids, Mich., and Greensboro and Winston-Salem, N.C. Each city has a different strength, says Robbins. For Winston-Salem, it was strong political leadership; for Greensboro, it was strong philanthropic leadership; and for Grand Rapids, its private-sector guidance stood out. But the cities also have commonalities. "They had vision, set priorities, knew what industries to focus on and what part of the city to concentrate on for growth," Robbins explains. "And they had a plan, which was written and then internalized by everybody."

For Springfield, one big challenge is figuring out how to overcome the tension between the prosperous suburbs and the less fortunate city. Can Springfield join the ranks of other resurgent cities? Yes, according to the Federal Reserve study. In each of the 10 cities analyzed, "resurgence required the emergence of leaders who worked collaboratively with the various constituencies with a stake in economic development." For Springfield, that means a lot of community building. Are the suburbs of Springfield listening? **G**

Email [tnewcombe@governing.com](mailto:tnewcombe@governing.com)